

**Mountains Recreation and  
Conservation Authority**

**Preliminary Fiscal Year 2013-2014 Expense Budget**

<b>Group Account Name</b>	<b>Actual 10/11</b>	<b>Actual 11/12</b>	<b>Final budget 12/13</b>	<b>10 months 4/30/13</b>	<b>Prelim 13/14</b>	<b>Note</b>
<b>Salaries and Wages</b>	\$ 4,900,548	\$ 4,726,216	\$ 4,375,000	\$ 4,008,329	\$ 4,441,025	<b>a</b>
<b>Payroll Benefits</b>	\$ 2,969,055	\$ 3,098,425	\$ 3,020,000	\$ 2,554,169	\$ 2,910,900	
<b>Contract Services</b>	\$ 2,126,622	\$ 2,198,012	\$ 1,577,000	\$ 2,005,039	\$ 1,595,000	<b>b</b>
<b>General Office</b>	\$ 106,423	\$ 96,229	\$ 106,000	\$ 78,356	\$ 106,000	
<b>Telephone &amp; Data Services</b>	\$ 251,097	\$ 260,419	\$ 261,000	\$ 242,013	\$ 261,000	
<b>Legal Notices/Publications</b>	\$ 36,198	\$ 20,605	\$ 40,000	\$ 4,447	\$ 10,000	
<b>Travel, Per Diem and Mileage</b>	\$ 49,548	\$ 43,445	\$ 45,000	\$ 42,567	\$ 45,000	
<b>Interpretive Supplies</b>	\$ 19,867	\$ 26,437	\$ 23,000	\$ 20,676	\$ 23,000	
<b>Training</b>	\$ 56,164	\$ 27,323	\$ 66,000	\$ 18,383	\$ 66,000	
<b>Misc. Operating /Other</b>	\$ 23,912	\$ 3,536	\$ 14,000	\$ 14,210	\$ 14,000	
<b>Insurance</b>	\$ 564,440	\$ 624,136	\$ 623,292	\$ 491,975	\$ 625,000	
<b>Bank Service Charges</b>	\$ 36,733	\$ 36,578	\$ 36,594	\$ 30,663	\$ 36,000	
<b>Marketing &amp; Promotion</b>	\$ 38,892	\$ 17,761	\$ 42,000	\$ 19,990	\$ 30,000	
<b>Operational Supplies</b>	\$ 339,833	\$ 531,635	\$ 216,000	\$ 308,497	\$ 340,000	
<b>Maintenance</b>	\$ 588,619	\$ 528,663	\$ 581,114	\$ 482,968	\$ 581,114	
<b>Fuel &amp; Transportation</b>	\$ 380,414	\$ 439,636	\$ 435,000	\$ 316,422	\$ 435,000	<b>c</b>
<b>Utilities</b>	\$ 745,752	\$ 506,293	\$ 702,000	\$ 514,629	\$ 702,000	
<b>Grants - Out</b>	\$ 557,123	\$ 1,602,954	\$ 300,000	\$ 70,758	\$ 100,000	<b>d</b>
<b>Land Acquisition &amp; Purchase</b>	\$ 5,532,731	\$ 942,567	\$ 13,039,000	\$ 4,509,473	\$ 6,587,000	
<b>Construction &amp; Improvements</b>	\$ 3,868,884	\$ 2,445,219	\$ 17,341,000	\$ 1,615,276	\$ 9,670,961	
<b>Capital Equipment Purchases</b>	\$ 851,107	\$ 666,051	\$ 380,000	\$ 239,014	\$ 339,000	<b>e</b>
<b>Debt Service/Interest Payments</b>	\$ 20,673	\$ 55,125	\$ 30,000	\$ 24,169	\$ 36,000	
<b>Contingency</b>	\$ 618	\$ -	\$ 39,000	\$ -	\$ -	
<b>TOTAL EXPENSES</b>	<b>\$ 24,065,253</b>	<b>\$ 18,897,266</b>	<b>\$ 43,292,000</b>	<b>\$ 17,612,023</b>	<b>\$ 28,954,000</b>	

**Notes to MRCA Preliminary Fiscal Year 2013-2014 Expense Budget**

- a. Salaries and wages remain relatively stable.
- b. Lower legal expenses anticipated in budget FY 13/14 over actual FY 12/13.
- c. Fuel is estimated at \$4.55 per gallon in FY 13/14.
- d. FY 11/12 includes a large grant to a non-profit organization for construction of Washington Street Elementary School park.
- e. FY 10/11 includes \$398k in one-time funds to purchase a new fire engine and related equipment. Also no new truck purchases planned in FY 13/14.